Sept. 10: Introduction: What is Intelligence?

Mark Lowenthal, *Intelligence: From Secrets to Policy*, ch. 1
*Thomas F. Troy, "The 'Correct' Definition of Intelligence"
*Winn Taplin, "Six General Principles of Intelligence"

Sept. 17: No Class (Rosh Hashanah)

Sept. 24: Development of the U.S. Intelligence Community: Purpose, Trends, Issues

Lowenthal, *Intelligence: From Secrets to Policy*, chs. 2 & 3
Mark M. Lowenthal, *U.S. Intelligence: Evolution and Anatomy*

Oct. 1: The Intelligence Process: Macro -- Who Does What for Whom?

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*Central Intelligence Agency, *A Consumer’s Guide to Intelligence*
*Loch Johnson, "Decision Costs in the Intelligence Cycle"
*Loch Johnson, "Making the Intelligence 'Cycle' Work"

Oct. 8: The Intelligence Process: Collection Disciplines

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*Mark Lowenthal, "Open Source Intelligence: New Myths, New Realities"
*Dino A. Brugioni, *From Balloon to Blackbird*

Oct. 15: The Intelligence Process: Analysis

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 6
*Glenn Hastedt, "Intelligence and U.S. Foreign Policy: How to Measure Success?"

Oct. 22: The Intelligence Process: Operations -- Covert Action, Counterintelligence

Lowenthal, *Intelligence: From Secrets to Policy*, chs. 7 & 8
*Loch Johnson, "Covert Action and Accountability: Decision-Making for America's Secret Foreign Policy"

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Oct. 29:  The Intelligence Process: Role of the Policy Maker/Consumer

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*Hans Heymann, "Intelligence/Policy Relationships"
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Nov. 5:  No Class (Election Day Holiday)

Nov. 12:  The Intelligence Process: Oversight and Accountability -- the Executive and Congress

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Frank J. Smist, Jr. *Congress Oversees the United States Intelligence Community, 1947-1989*
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Nov. 19:  The Old Intelligence Agenda: What and How Well

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*Robert C. Reich, "Re-examining the Team A-Team B Exercise"
John Prados, *The Soviet Estimate: U.S. Intelligence and Russian Military Strength*
*Mark M. Lowenthal, "Intelligence Epistemology: Dealing with the Unbelievable"
*Bruce D. Berkowitz and Jeffrey T. Richelson, "The CIA Vindicated"
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Nov. 26:  The New Intelligence Agenda: Prospects, Problems

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 12
*Randall M. Fort, *Economic Espionage: Problems and Prospects*
*Mark M. Lowenthal, "Keep James Bond Out of GM"
*Richard A. Best, Jr. and Mark M. Lowenthal, "The U.S. Intelligence Community and the Counternarcotics Effort"
*Allan E. Goodman, "Does Covert Action Have a Future?"
*Richard A. Best, Jr., "Peacekeeping: Intelligence Requirements"

Dec. 3:  The Ethics and Morality of Intelligence

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 13
*E. Drexel Godfrey, Jr., "Ethics and Intelligence"
*Paul Gordon Lauren, "Ethics and Intelligence"
*Col. Barrie P. Masters, "The Ethics of Intelligence Activities*
Dec. 10: Reprise: What is Intelligence?

*David P. Fichtner, "Taking Arms Against a Sea of Enemies"

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A Note on Grades:

U8142 is a *colloquium* (n., meaning a group discussion, from the Latin *colloqui* -- to talk together). As such, participation in class discussion is expected and forms a part of the grade.

Final grades are composed as follows:

Class discussion: 25%
Final paper: 75%.

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Lisa Krizan, *Intelligence Essentials for Everyone*
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Thomas Powers, *The Man Who Kept the Secrets: Richard Helms and the CIA.*
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