

Columbia University
School of International and Public Affairs
U8142: Intelligence and Foreign Policy
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Fall 2001
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Sept. 10: Introduction: What is Intelligence?

Mark Lowenthal, *Intelligence: From Secrets to Policy*, ch. 1
*Thomas F. Troy, "The 'Correct' Definition of Intelligence"
*Winn Taplin, "Six General Principles of Intelligence"

Sept. 17: *No Class (Rosh Hashanah)*

Sept. 24: Development of the U.S. Intelligence Community: Purpose, Trends, Issues

Lowenthal, *Intelligence: From Secrets to Policy*, chs. 2 & 3
Mark M. Lowenthal, *U.S. Intelligence: Evolution and Anatomy*

Oct. 1: The Intelligence Process: Macro -- Who Does What for Whom?

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 4
*Central Intelligence Agency, *A Consumer's Guide to Intelligence*
*Loch Johnson, "Decision Costs in the Intelligence Cycle"
*Loch Johnson, "Making the Intelligence 'Cycle' Work"

Oct. 8: The Intelligence Process: Collection Disciplines

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 5
*Mark Lowenthal, "Open Source Intelligence: New Myths, New Realities"
*Dino A. Brugioni, *From Balloon to Blackbird*

Oct. 15: The Intelligence Process: Analysis

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 6
*Glenn Hastedt, "Intelligence and U.S. Foreign Policy: How to Measure Success?"

Oct. 22: The Intelligence Process: Operations -- Covert Action, Counterintelligence

Lowenthal, *Intelligence: From Secrets to Policy*, chs. 7 & 8
*Loch Johnson, "Covert Action and Accountability: Decision-Making for America's Secret Foreign Policy"

*Loch Johnson, "On Drawing a Bright Line for Covert Operations"

Oct. 29: The Intelligence Process: Role of the Policy Maker/Consumer

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 9

*Hans Heymann, "Intelligence/Policy Relationships"

*Mark M. Lowenthal, "The Burdensome Concept of Failure"

*Mark M. Lowenthal, "Tribal Tongues: Intelligence Consumers, Intelligence Producers"

Nov. 5: *No Class (Election Day Holiday)*

Nov. 12: The Intelligence Process: Oversight and Accountability -- the Executive and Congress

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 10

Frank J. Smist, Jr. *Congress Oversees the United States Intelligence Community, 1947-1989*

*Report of the President's Special Review Board (The Tower Commission)

*Senate Select Committee on Intelligence, *Legislative Oversight of Intelligence Activities: The U.S. Experience*

Nov. 19: The Old Intelligence Agenda: What and How Well

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 11

Senate Select Committee on Intelligence. *The National Intelligence Estimates A-B Tram Episode Concerning Soviet Strategic Capability and Objectives.*

*Robert C. Reich, "Re-examining the Team A-Team B Exercise"

John Prados, *The Soviet Estimate: U.S. Intelligence and Russian Military Strength*

*Mark M. Lowenthal, "Intelligence Epistemology: Dealing with the Unbelievable"

*Bruce D. Berkowitz and Jeffrey T. Richelson, "The CIA Vindicated"

* Douglas J. MacEachin, *CIA Assessment of the Soviet Union: The Record Versus the Charges*

Nov. 26: The New Intelligence Agenda: Prospects, Problems

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 12

*Randall M. Fort, *Economic Espionage: Problems and Prospects*

*Mark M. Lowenthal, "Keep James Bond Out of GM"

*Richard A. Best, Jr. and Mark M. Lowenthal, "The U.S. Intelligence Community and the Counternarcotics Effort"

*Allan E. Goodman, "Does Covert Action Have a Future?"

*Richard A. Best, Jr., "Peacekeeping: Intelligence Requirements"

Dec. 3: The Ethics and Morality of Intelligence

Lowenthal, *Intelligence: From Secrets to Policy*, ch. 13

*E. Drexel Godfrey, Jr., "Ethics and Intelligence"

*Paul Gordon Lauren, "Ethics and Intelligence"

*Col. Barrie P. Masters, "The Ethics of Intelligence Activities"

Dec. 10: Reprise: What is Intelligence?

*David P. Fichtner, "Taking Arms Against a Sea of Enemies"

A Note on Grades:

U8142 is a *colloquium* (n., meaning a group discussion, from the Latin *colloqui* -- to talk together). As such, participation in class discussion is expected and forms a part of the grade.

Final grades are composed as follows:

Class discussion: 25%

Final paper: 75%.

Additional Bibliography

Christopher Andrew, *For the President's Eyes Only*.

James Bamford, *The Puzzle Palace: A Report on America's Most Secret Agency*.

William E. Colby, *Honorable Men: My Life in the CIA*.

George C. Constantinides, *Intelligence and Espionage: An Analytical Bibliography*.

Theodore Draper, *A Very Thin Line: The Iran-Contra Affair*.

Robert M. Gates, *From the Shadows: The Ultimate Insider's Story of Five Presidents and How They Won the Cold War*.

Loch Johnson, *America's Secret Power: The CIA in a Democratic Society*.

Walter Laqueur, *A World of Secrets*.

Mark M. Lowenthal, *The U.S. Intelligence Community: An Annotated Bibliography*.

David Kahn, *The Codebreakers*.

Sherman Kent, *Strategic Intelligence for American Foreign Policy*.

Lisa Krizan, *Intelligence Essentials for Everyone*

Ludwell Lee Montague, *General Walter Bedell Smith as Director of Central Intelligence: October 1950-February 1953*.

Joseph Persico, *Casey: From the OSS to the CIA*.

Neal H. Petersen, *American Intelligence, 1775-1990: A Bibliographical Guide*.

Victoria S. Price, *The DCI's Role in Producing Strategic Intelligence Estimates*.

Thomas Powers, *The Man Who Kept the Secrets: Richard Helms and the CIA*.

John Ranelagh, *The Agency: The Rise and Decline of the CIA*.

Thomas F. Troy, *Donovan and the CIA: A History of the Establishment of the Central Intelligence Agency*.

U.S. Central Intelligence Agency. *CIA Documents on the Cuban Missile Crisis, 1962*.

U.S. Central Intelligence Agency. *The CIA under Harry Truman*.

U.S. Central Intelligence Agency. *CORONA: America's First Satellite Program*.

U.S. Central Intelligence Agency. *Guide to Law of Central Intelligence*.

U.S. Central Intelligence Agency. *Selected Estimates on the Soviet Union, 1950-1959*.

U.S. Central Intelligence Agency. Center for the Study of Intelligence. Douglas J. MacEachin, *CIA Assessments of the Soviet Union: The Record Versus the Charges*.

- U.S. Central Intelligence Agency. Center for the Study of Intelligence. L. Britt Snider, *Sharing Secrets with Lawmakers: Congress as a User of Intelligence*.
- U.S. Commission on CIA Activities within the United States [Rockefeller Commission], *Report to the President*.
- U.S. Commission on the Roles and Capabilities of the United States Intelligence Community [Aspin/Brown Commission]. *Preparing for the 21st Century: An Appraisal of U.S. Intelligence*.
- U.S. Congress. House. Permanent Select Committee on Intelligence. *Iran: Evaluation of U.S. Intelligence Performance Prior to November 1979*. 96th Congress, 1st session. 1979.
- U.S. Congress. House. Permanent Select Committee on Intelligence. *IC21: The Intelligence Community in the 21st Century*. Staff Study. 104th Congress, 2nd session. 1996.
- U.S. Congress. House. Select committee on Intelligence [Pike Committee]. Hearings. Part 2: *U.S. Intelligence Agencies and Activities: The Performance of the Intelligence Community*. 94th Congress, 1st session. 1975.
- U.S. Congress. Senate. Select Committee on Intelligence. *Nomination of Robert M. Gates*. Hearings, 3 v. 102nd Congress, 1st session. 1991.
- U.S. Congress. Senate. Select Committee on Intelligence. *Nomination of Robert M. Gates to be Director of Central Intelligence*. Report, together with Additional Views. 102nd Congress, 1st session. [Senate Exec. Report 102-19] 1991.
- U.S. Congress. Senate. Select Committee to Study Governmental Activities with Respect to Intelligence Activities [Church Committee]. Final Report, Book IV: *Supplementary Detailed staff Report on Foreign and Military Intelligence*. 94th Congress, 2nd session. (Senate Report No. 94-75) 1976.
- Bruce W. Watson et al., eds. *United States Intelligence: An Encyclopedia*.
- Roberta Wohlstetter, *Pearl Harbor: Warning and Decision*.

Intelligence Web Sites

GOOD LINKS TO MANY SITES:

- <http://mprofaca.cro.net/kimirror.html>
- <http://www.loyola.edu/dept/politics/intel.html>
- <http://www.columbia.edu/cu/libraries/indiv/dsc/intell.html>
- <http://.kimsoft.com/kim-spy.htm>

NY TIMES 1998 CIA PAGE (Tim Weiner)

- <http://www.nytimes.com/library/national/cia-diningmain.html>

CURRENT NEWS ARTICLES

- <http://jya.com/crypto.htm>

SEARCHABLE DATABASES:

- <http://intellit.muskingum.edu/intellsite/index.html> (Ransom Clark)
- <http://webcom.com/%7Epinknoiz/covert/ciabasesearch.html> (CIABase)

INTELLIGENCE REFORM (1996)

- <http://www.access.gpo.gov/int/report.html> (Aspin / Brown)
- http://www.access.gpo.gov/congress/house/intel/ic21/ic21_toc.html (IC21)
- <http://www.foreignrelations.org/studies/transcripts/970218.html> (CFR)

BUSINESS (COMPETITIVE) INTELLIGENCE

<http://www.lookoutpoint.com/index.html>

<http://www.scip.org/>

<http://www.stratfor.com/>

<http://www.opsec.org/>

<http://www.pcic.net/>

<http://pathfinder.com/@@y7yrfauarijhm2qe/fortune/1997/970217/boo.html>

<http://www.fas.org/irp/wwwecon.html>

<http://www.asia-research.com/JI2000.html> (Japanese)

JOBS & CAREERS

<http://www.intelstudents.org/>

<http://www.pcic.net/>

<http://www.gworx.com/iisd>

HUMINT

<http://www.fas.org/irp/wwwspy.html>

<http://www3.theatlantic.com/issues/98feb/cia.htm>

SIGINT

<http://www.fas.org/irp/wwwsignin.html>

IMINT

<http://www.fas.org/irp/wwwimint.html>

<http://www.fas.org/irp/imint/kh-12.htm>

MASINT

http://www.fas.org/irp/program/masint_evaluation_rep.htm

http://www.fas.org/irp/congress/1996_rpt/ic21/ic21007.htm

OSINT

<http://www.oss.net/>

<http://www.fas.org/irp/eprint/oss980501.htm>

<http://www.fas.org/irp/wwwecon.html>

COUNTERINTELLIGENCE

<http://www.nacic.gov/> (NACIC)

<http://www.fbi.gov/ansir/ansir.htm> (FBI)

<http://www.dtic.mil/dodsi/researc2.html>

<http://www.loyola.edu/dept/politics/hula/hitzrept.html> (Ames)

COVERT ACTION

<http://www.nytimes.com/library/national/cia-invismain.html>

INFORMATION WARFARE

<http://www.infowar.com/>

CIA, Center for Study of Intelligence

<http://www.odci.gov/csi/>

CIA FOIA documents

<http://www.foia.ucia.gov/>

NATIONAL SECURITY ARCHIVE (declassified documents)

<http://www.seas.gwu.edu/nsarchive/>

CRITICS OF THE CIA

<http://www.us.net/cip/cia.htm> (Mel Goodman)

<http://www.foreignpolicy-infocus.org/briefs/vol3/v3n20hri.htm> (IPS)

<http://www3.theatlantic.com/issues/98feb/cia.htm> (Shirley)

<http://www.members.tripod.com/CIABASE/index.html> (McGehee)

<http://www.angelfire.com/id/ciadrugs/>

<http://www.radio4all.org/crackcia/>

SENATE INTELLIGENCE COMMITTEE

<http://www.senate.gov/committee/intelligence.html>

FOREIGN INTELLIGENCE SERVICES

<http://www.cc.umist.ac.uk/sk/index.html> (UK)

<http://www.pro.gov.uk/releases/soe-europe.htm> (SOE)

<http://www.mi5.gov.uk/> (UK, MI-5)

<http://www.open.gov.uk/co/cim/cimrep1.htm> (UK)

<http://www.gchq.gov.uk/> (UK, GCHQ)

<http://www.csis-scrs.gc.ca/> (Canada, CSIS)

http://www.cse.dnd.ca/cse/english/home_1.html (Canada)

ON LINE JOURNALS

<http://www.afji.com/> (AFJI)

<http://www.awgnet.com/aviation/index.htm> (Aviation Week)

SPECIAL REPORTS

<http://www.carnegie.org/deadly/0697warning.htm> (warning, 1997)

http://www.fas.org/irp/congress/1998_cr/s980731-rumsfeld.htm (Rumsfeld, 98)

<http://www.seas.gwu.edu/nsarchive/news/19980222.htm> (Bay Pigs)

<http://www.fas.org/irp/cia/product/jeremiah.html> (Jeremiah('98)

<http://www.fas.org/irp/cia/product/cocaine2/index.html> (cocaine)

<http://www.washingtonpost.com/wp-srv/national/longterm/drugs/front.htm>

PRIVATE ORGANIZATIONS

<http://www.afio.com> (AFIO)

<http://www.nmia.org/> (NMIA)

<http://www.xmission.com:80/~nip/> (NIP)

<http://www.oss.net/> (OSS)

<http://www.ochq.org/> (Old Crows)

<http://www.opsec.org/> (OPSEC pros)

<http://www.afcea.com/> (AFCEA)

<http://www.cloakanddagger.com/dagger> (Cloak & Dagger Books)

<http://intelligence-history.wiso.uni-erlangen.de/> (history grp, German)